

INITIAL STATEMENT OF BENEFICIAL OWNERSHIP OF  
SECURITIES

Filed pursuant to Section 16(a) of the Securities Exchange Act of 1934 or Section 30(h) of the  
Investment Company Act of 1940

|                                                                             |                                                                                                                                                                                                                                                       |                                                                                                                                                                                               |
|-----------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1. Name and Address of Reporting Person *<br><b>O'Connell Kevin Michael</b> | 2. Date of Event Requiring Statement (MM/DD/YYYY)<br><b>10/1/2026</b>                                                                                                                                                                                 | 3. Issuer Name and Ticker or Trading Symbol<br><b>NorthStar Earth &amp; Space Enterprises, Inc. [NSTR]</b>                                                                                    |
| (Last) (First) (Middle)<br><b>384 RUE SAINT JACQUES #300</b>                | 4. Relationship of Reporting Person(s) to Issuer (Check all applicable)<br><br>____ Director _____ 10% Owner<br><input checked="" type="checkbox"/> Officer (give title below) _____ Other (specify below)<br><b>NorthStar U.S. Executive Chair /</b> |                                                                                                                                                                                               |
| (Street)<br><b>MONTREAL H2Y 1S1</b>                                         | 5. If Amendment, Date Original Filed(MM/DD/YYYY)                                                                                                                                                                                                      | 6. Individual or Joint/Group Filing(Check Applicable Line)<br><br><input checked="" type="checkbox"/> Form filed by One Reporting Person<br>____ Form filed by More than One Reporting Person |
| (City) (State) (Zip/Postal Code)<br><b>QUEBEC, CANADA</b>                   |                                                                                                                                                                                                                                                       |                                                                                                                                                                                               |
| (Country)                                                                   |                                                                                                                                                                                                                                                       |                                                                                                                                                                                               |

Table I - Non-Derivative Securities Beneficially Owned

| 1.Title of Security<br>(Instr. 4) | 2. Amount of Securities<br>Beneficially Owned<br>(Instr. 4) | 3. Ownership<br>Form: Direct<br>(D) or Indirect<br>(I)<br>(Instr. 5) | 4. Nature of Indirect Beneficial Ownership<br>(Instr. 5) |
|-----------------------------------|-------------------------------------------------------------|----------------------------------------------------------------------|----------------------------------------------------------|
|-----------------------------------|-------------------------------------------------------------|----------------------------------------------------------------------|----------------------------------------------------------|

Table II - Derivative Securities Beneficially Owned (e.g., puts, calls, warrants, options, convertible securities)

| 1. Title of Derivate Security<br>(Instr. 4) | 2. Date Exercisable and<br>Expiration Date<br>(MM/DD/YYYY) |                    | 3. Title and Amount of<br>Securities Underlying<br>Derivative Security<br>(Instr. 4) |                                  | 4. Conversion<br>or Exercise<br>Price of<br>Derivative<br>Security | 5. Ownership<br>Form of<br>Derivative<br>Security:<br>Direct (D) or<br>Indirect (I)<br>(Instr. 5) | 6. Nature of Indirect<br>Beneficial Ownership<br>(Instr. 5) |
|---------------------------------------------|------------------------------------------------------------|--------------------|--------------------------------------------------------------------------------------|----------------------------------|--------------------------------------------------------------------|---------------------------------------------------------------------------------------------------|-------------------------------------------------------------|
|                                             | Date<br>Exercisable                                        | Expiration<br>Date | Title                                                                                | Amount or<br>Number of<br>Shares |                                                                    |                                                                                                   |                                                             |
| Stock Option (Right to Buy)                 | (1)                                                        | 3/29/2032          | Common<br>Shares                                                                     | 5,765                            | \$0.072                                                            | D                                                                                                 |                                                             |
| Stock Option (Right to Buy)                 | (1)                                                        | 6/18/2034          | Common<br>Shares                                                                     | 1,441                            | \$0.072                                                            | D                                                                                                 |                                                             |
| Stock Option (Right to Buy)                 | (2)                                                        | 6/18/2034          | Common<br>Shares                                                                     | 1,441                            | \$0.072                                                            | D                                                                                                 |                                                             |
| Stock Option (Right to Buy)                 | (3)                                                        | 12/9/2035          | Common<br>Shares                                                                     | 5,765                            | \$0.072                                                            | D                                                                                                 |                                                             |

Explanation of Responses:

- (1) The shares underlying this option are fully vested and exercisable.
- (2) The shares underlying this option vest in two equal annual installments following June 30, 2027, subject to the Reporting Person's continued service on each such vesting date.
- (3) The shares underlying this option vest in four equal annual installments following December 9, 2026, subject to the Reporting Person's continued service on each such vesting date.

Remarks:  
Exhibit 24: Power of Attorney

Reporting Owners

| Reporting Owner Name / Address                                                                                                    | Relationships |           |                                       |       |
|-----------------------------------------------------------------------------------------------------------------------------------|---------------|-----------|---------------------------------------|-------|
|                                                                                                                                   | Director      | 10% Owner | Officer                               | Other |
| <b>O'Connell Kevin Michael</b><br><b>384 RUE SAINT JACQUES #300</b><br><b>MONTREAL</b><br><b>H2Y 1S1</b><br><b>QUEBEC, CANADA</b> |               |           | <b>NorthStar U.S. Executive Chair</b> |       |

#### Signatures

/s/ Thomas Martin, Attorney-in-Fact

10/9/2026

--Signature of Reporting Person

Date

Reminder: Report on a separate line for each class of securities beneficially owned directly or indirectly.

\* If the form is filed by more than one reporting person, *see* Instruction 5(b)(v).

\*\* Intentional misstatements or omissions of facts constitute Federal Criminal Violations. *See* 18 U.S.C. 1001 and 15 U.S.C. 78ff(a).

Note: File three copies of this Form, one of which must be manually signed. If space is insufficient, *see* Instruction 6 for procedure.

Persons who respond to the collection of information contained in this form are not required to respond unless the form displays a currently valid OMB control number.

\* Form 3: SEC 1473 (03-26).

**POWER OF ATTORNEY**

Know all by these presents that the undersigned hereby constitutes and appoints Thomas R. Martin, Adam Namoury, Elizabeth Ferrie and Erica Navarro, signing singly, as the undersigned's true and lawful attorney-in-fact to:

1. obtain credentials (including codes or passwords) enabling the undersigned to make filings with the United States Securities and Exchange Commission (the "SEC"), including (a) preparing, executing in the undersigned's name and on the undersigned's behalf, and submitting to the SEC a Form ID (and any amendments thereto) or any other documents necessary or appropriate to obtain such credentials and legally binding the undersigned for purpose of the Form ID or such other documents; and (b) enrolling the undersigned in EDGAR Next or any successor filing system;
2. act as an account administrator for the undersigned's EDGAR account, including (a) appointing, removing and replacing account administrators, technical administrators, account users, and delegated entities; (b) maintaining the security of filer's EDGAR account, including modification of access codes; (c) maintaining, modifying and certifying the accuracy of information on the undersigned's EDGAR account dashboard; and (d) taking any other actions contemplated by Rule 10 of Regulation S-T;
3. cause NorthStar Earth & Space Enterprises, Inc. (formerly Viking Acquisition Corp. I) (the "Company"), to accept a delegation of authority from the undersigned's EDGAR account administrators and authorize the Company's EDGAR account administrators pursuant to that delegated entity designation to appoint, remove or replace users for the undersigned's EDGAR account;
4. execute for and on behalf of the undersigned, in the undersigned's capacity as an officer and/or director of the Company, (a) Forms 3, 4 and 5 in accordance with Section 16(a) of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), and the rules thereunder, and (b) Forms 144 under the Securities Act of 1933, as amended, and the rules thereunder (collectively, the "Required Filings"); and
5. do and perform any and all acts for and on behalf of the undersigned which may be necessary or desirable to complete and execute any such Required Filings, complete and execute any amendment or amendments thereto, and timely file such form with the SEC and any stock exchange or similar authority.

The undersigned hereby grants to each such attorney-in-fact full power and authority to do and perform any and every act and thing whatsoever requisite, necessary, or proper to be done in the exercise of any of the rights and powers herein granted, as fully to all intents and purposes as the undersigned might or could do if personally present, with full power of substitution or revocation, hereby ratifying and confirming all that such attorney-in-fact, or such attorney-in-facts substitute or substitutes, shall lawfully do or cause to be done by virtue of this Power of Attorney and the rights and powers herein granted. The undersigned acknowledges that the foregoing attorneys-in-fact, in serving in such capacity at the request of the undersigned, are not assuming, nor is the Company assuming, any of the undersigned's responsibilities to comply with Section 16 of the Exchange Act.

The undersigned hereby revokes all previous powers of attorney that have been granted by him in connection with his or her reporting obligations, if any, under Section 16 of the Exchange Act with respect to his or her holdings of and transactions in securities issued by the Company. This Power of Attorney shall remain in full force and effect until the undersigned is no longer required to file Forms 3, 4 and 5 with respect to the undersigned's holdings of and transactions in securities issued by the Company, unless earlier revoked by the undersigned in a signed writing delivered to the foregoing attorneys-in-fact.

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IN WITNESS WHEREOF, the undersigned has caused this Power of Attorney to be executed as of August 12, 2026.

By: /s/ Kevin Michael O'Connell  
Name: Kevin Michael O'Connell

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